

Empowering you to make smart energy choices

Clean Energy Finance and Investment Authority

C-PACE: A financing tool for building owners

Agenda

- Who is CEFIA?
- What is C-PACE?
- The C-PACE Advantage
- CEFIA's Role in Designing C-PACE
- The C-PACE Process



Energy Challenge in Connecticut



High Cost

CT has <u>THE</u> highest cost for electricity in the "lower 48"



Old, Energy Inefficient Building Stock

CT has some of the oldest and most energy inefficient building stock



Need for "Cleaner / Cheaper" Energy Sources

Programs that will diversify our energy mix into renewable/clean power



"More Reliable" Grid

5 major storms in 2 years with widespread outages



Who is CEFIA?



Help ensure Connecticut's energy security and community prosperity by realizing its environmental and economic opportunities through clean energy finance and investments.



Support the Governor's and legislature's energy strategy to achieve cleaner, cheaper and more reliable sources of energy while creating jobs and supporting local economic development



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Property Assessed Clean Energy

 An innovative financing structure that enables commercial, industrial, and multi-family property owners to access financing for qualified energy upgrades and repay through a benefit assessment on their property tax.

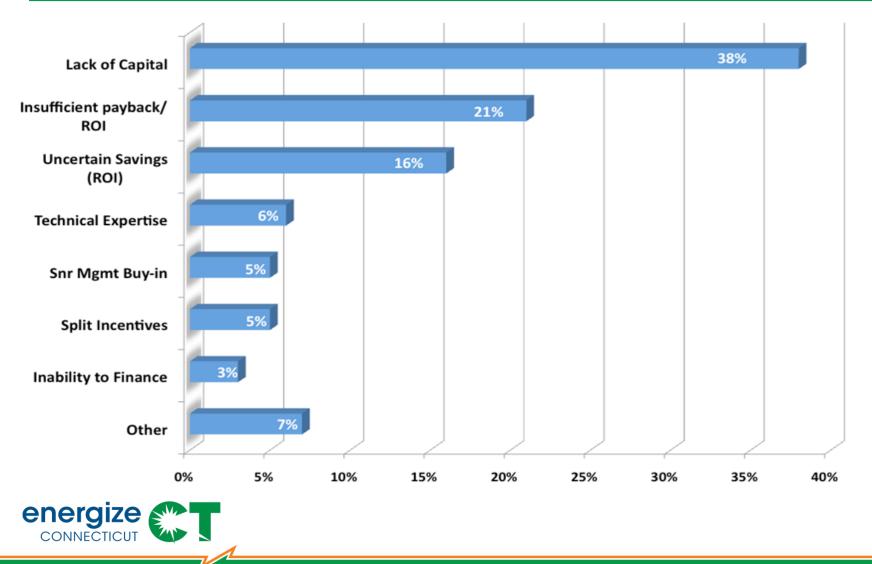


Repayment through property taxes

A senior PACE lien is put on the property and stays regardless of ownership



CRE owners face barriers to upgrades



C-PACE Addresses Key Barriers

Near term plan to sell?

Lack of funding?

Cannot assume more debt?

Insufficient payback/ROI?

Split incentives?

Uncertain savings/technical expertise?

Tax obligation fixed to property

100% upfront, 20 year financing

Assessments may qualify as OPEX

Positive cash flow in year 1

Assessment/savings pass to tenants

Technical underwriting / SIR>1



Connecticut Special Session Public Act 12-2 (June 2012)

- Commercial, industrial & multi-family property
- Requires the consent of the existing mortgage lender
- Requires SIR>1; permanently affixed
- Enables municipalities to opt-in
- Enables CEFIA to administer a statewide program



C-PACE Advantage to other stakeholders

Capital Providers

- Low risk investment opportunity
 - Senior lien

- Secure repayment mechanism (taxes)
- Legal and technical structure administered by CEFIA

Mortgage Lenders

- Improves Building Financials/Risk
 - Lowers OPEX
 - SIR>1
 - No acceleration
- Creates a more attractive building for occupants and owners
- Finances deferred maintenance needs

Municipalities

- Creates economic development & jobs
- Reduces energy costs for businesses
- Reduces pollution

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CEFIA's Role in C-PACE

Design Program	 Publish Guidelines November 2012 Onboard Municipalities Website launched (www.c-pace.com) 				
Administer Program	 Technical Underwriting Marketing & Outreach Work with Existing Mortgage Lenders 				
Attract Private Capital	 Qualify Capital Providers Offer Credit Enhancement tools (as needed) Provide capital (as needed) Develop warehouse / bonding authority (Q2 2013) 				



Municipalities Opted into C-PACE

- Ansonia
- Avon
- Beacon Falls
- Berlin
- Bethel
- Bloomfield
- Branford
- Bridgeport
- Brookfield
- Canaan
- Canton
- Chester
- Clinton
- Coventry
- Danbury
- Durham
- East Granby



- East Haddam
- East Hampton
- East Hartford
- East Windsor
- Enfield
- Fairfield
- Farmington
- Glastonbury
- Granby
- Greenwich
- Groton
- Hartford
- Killingworth
- Manchester
- Mansfield
- Meriden
- Middletown
- Milford
- Montville

- New Britain
- New Haven
- New London
- New Milford
- Newtown
- North Branford
- North Canaan
- Norwalk
- Norwich
- Old Saybrook
- Plainville
- Portland
- Putnam
- Rocky Hill
- Seymour
- Simsbury
- Southbury
- Southington
- Sprague

- Stafford
- Stamford
- Stonington
- Stratford
- Suffield
- Tolland
- Torrington
- Trumbull
- Vernon
- Waterbury
- Waterford
- West Hartford
- West Haven
- Westbrook
- Westport
- Wethersfield
- Wilton
- Windham
- Windsor
- Windsor Locks

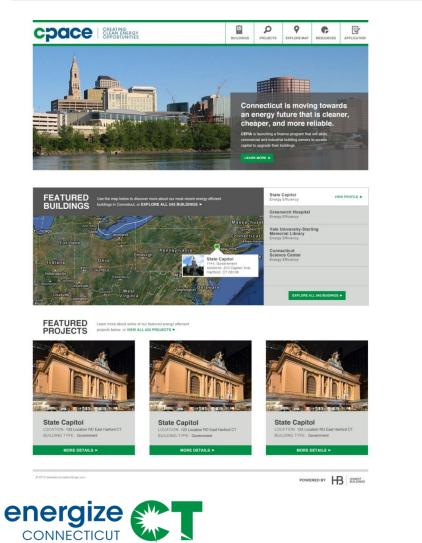
Municipalities Opted into C-PACE



80% C&I Market

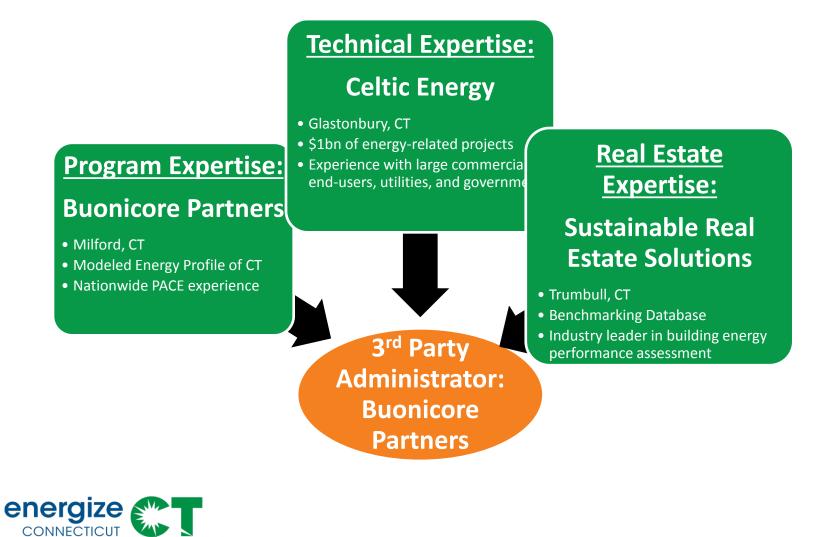


Customers Apply Into C-PACE



	dress of Property	Date of construction DDIMM/YYY		
Is a If ye	a parking area associated with the building? a, provide description (above/below ground, connected) Yes O No	Gross square footage (not including any parking area)		
	o occupies this property? O Owner O Tenant			
(defi build	te and description of last major renovation. India a renovation that either involved expansion or reduction of the ding's gross floor area by 10% or more, or that impacted total building grouse by more than 10%.	What type fuel use? natural gas, oil, steam; but provider (c) into		
_	MM/YYY Description	Electricity provider		
	you currently pay property taxes on building? O Yes	© No Are payments current? © Yes © No Uoload recent annual financial statement of property		
	here a current mortgage on the property?	No Are payments current? Ves No Upload recent annual financial statement of property Cheore File		
lst ⊙	here a current mortgage on the property?	Upload recent annual financial statement of property Choose File		
Is t O Pro Am	here a current mortgage on the property? Yes: O NO If yes, noise the mortgage holder(s)	Upload recent annual financial statement of property Choose File		
Is t Pro Am (cur a br	here a current mortgage on the property? Yes No Hyes, nois the mortgage helder(s) operty assessed value Date of last asses nount of debt ment outlanding tase balance, including	Upload recent annual financial statement of property Ceneve rise sment DOMMYYY Estimated current value		
Is t Pro Am (cur a br	here a current mortgage on the property? Yes No Hyes, note the mortgage helder(s) opperty assessed value Date of last asses nount of debt metro colubilities, including associ of the amount of the 1st or 2nd;	Upload recent annual financial statement of property Choose File sment DO/MM/YYY Estimated current value Amount on the 2nd		

C-PACE Partners do Technical Underwriting





CEFIA Team does Financial Underwriting

- LTV, including C-PACE, must not exceed 80%
- Positive operating profit and net income in each of last 2 fiscal years
- Positive cash from operations in each of last 2 fiscal years
- Debt service of at least 1.25x for last fiscal year
- Current ratio of at least 1.00:1.25
- Total Liabilities / Tangible Net Worth not in excess of 2.00:1.00
- Interim statements disclose no material adverse change in financial condition
- CEFIA exposure must not exceed 35% of the value of the property



Determine project eligibility

Anything that saves energy from baseline ... as long as it isn't going anywhere

- High efficiency lighting
- HVAC upgrades
- New automated building and HVAC controls
- Variable speed drives (VSDs) on motors fans and pumps
- High efficiency chillers, boilers, and furnaces
- High efficiency hot water heating systems

- Combustion and burner upgrades
- Fuel switching
- Water conservation
- Heat recovery and steam traps
- Building enclosure/envelope improvements
- BMS
- Renewable energy systems



CEFIA Sources Capital

Construction and Term Financing from CEFIA

- CEFIA authorized \$40M short term facility for construction and term financing
 Deutsche Bank USA
- Sells down transaction through bid process

Qualified Capital Providers

 CEFIA qualified 14 capital providers through a RFI.

Owner Arranged Financing

 Property owner is free to choose their capital provider from the private market. There is no government financing required.







WELLS FARGO



PACEConnecticut.





Renew Energy Partners

A Smart Approach to Making Energy Efficient Upgrades



M&V: Data Management Platform

Baseline Actual	Edit	Baseline Pro		Projected
(Sep 2009 - Aug 2011)			Costs and Savings:	
Baseline EUI: 83.24 kBTU/SF Weather Normalized EUI: Baseline Consumption: 16,622,286 kBTU/yr Projected Consumption: 1		Estimated Required Investment (unleveraged):	\$1,992,976	
Baseline Consumption: 16,022,200 Kb10/yr Projected Consumption Baseline Cost: \$995,912 /yr Projected Cost:			Estimated Annual Savings:	\$258,563
	Projected with ECMs	Projected: \$21,547 avg. / month		
	(Post ECMs Installation)	Return on Investment (ROI):	13.0%	
Projected EUI: 64.72 kBTU/SF	Projected Cost: \$802,898 / yr	Current ENERG	Simple Payback Term (years): True Payback Term (years):	7.71 7.33
The Projected EUI after ECMs installation is	The Projected Cost after ECMs installation is	The Proj afte	Sovingo to Investment Datis (unlowers and):	3.03
21.40% better than the Baseline Projected EUI.	21.68% better than the Baseline Projected Cost.	Savings to Investment Ratio (leveraged):	2.06	
			Total Cash Flows (unleveraged):	\$2,446,034
Hide Chart Show Elec/Fuel	Energy Consumption (kBTU/month)	Show Cost	Total Cash Flows (leveraged):	\$1,507,840
	(kero/moner)	Finance Scenario:		
2,000,000			Estimated Required Investment (100% leveraged):	\$0
	Λ		Amount Financed:	\$1,992,976
1,750,000			Estimated Annual Debt Service:	\$195,411
1,500,000			180 months at 5.5% interest	\$16,284
		N	Estimated First Year Benefit: Excess Annual Cash Flow (first year):	\$0 \$63,152
1,250,000				\$05,152
fe 🔽 🗸 🗸		Financial Analytics:		
	♂ ~		Asset Value Impact from ECMs:	\$2,077,000
P.		`	@ 6.50% CAP rate @ 7.50% CAP rate	\$3,977,899 \$3,447,512
∰ 750,000			@ 8.50% CAP rate	\$3,041,922
500.000			Asset Value Impact less Required Investment:	\$5,041,322
			@ 6.50% CAP rate	\$1,984,923
250,000			@ 7.50% CAP rate	\$1,454,536
			@ 8.50% CAP rate	\$1,048,946
0		+ + + + + + + + + + + + + + + + + + + +	Internal Rate of Return (unleveraged IRR):	11.5%
Sep 2009 Dec 2009 Mar 2010 Jun 2010 Sep 20	010 Dec 2010 Mar 2011 Jun 2011 Sep 2011 Dec 2011 Ma		N/A	
Actual Data (Baseline)		Baseline Proje	Net Present Value (unleveraged NPV):	\$470,296
 ECMs 		 Projected with 	Net Present value (levelaged Ni V).	\$790,653 Immediate
			nine to robitro datirritir (terelaged).	minoulate



The C-PACE Process





 1. Building owner engages contractor to develop scope of work; works with utilities (CEEF) to incorporate incentives



cpace



 2. Owner applies to C-PACE program at <u>www.c-</u> pace.com

 3. Third party review of technical and financial details



The C-PACE Process



- 4. C-PACE alerts municipality; lien is placed on property
- 5. CEFIA offers 100% upfront financing to owner
- 6.Project commences

The C-PACE Process





 7. Owner remits payment to municipality as benefit assessment charge



cpace



BANK

- 8. Municipality remits PACE assessment to CEFIA
- 9. CEFIA "sells down" transaction to capital provider to replenish funds



Program Snapshot: First Year

- 75 towns on board
- 80% of the CT market eligible
- 200+ contractors trained
- 15 qualified capital providers
- 113 Projects in Pipeline
 - Est. \$50 million in projects
- \$40M in CEFIA capital
 - \$20 million approved
 - \$ 7 million in closed transactions



Case Study: Solar and Lighting Upgrade Norwalk Shopping Center

Project

 \$550,000 exterior LED lighting upgrade and solar parking canopy.

Financing

- \$185,000 of lighting upgrade financed through 13 year C-PACE assessment. CEFIA providing construction financing.
- \$365,000 solar parking canopy received a ZREC
- Savings of \$55,000 plus 30% ITC

Impact

- 741k kBTUs saved
- Produces 5.8M kWh in clean energy







Case Study: Energy Efficiency Upgrade 855 Main Street Bridgeport

Project

 \$1,990,000 energy efficiency measures, ranging from the installation of variable frequency drives to chiller replacements to new energy efficient windows to new cooling towers.

Financing

 Save owners \$241k per year versus \$166k in annual C-PACE assessment. Net savings of \$80k.

Impact

 133M kBTUs saved over life of project



Case Study: Boiler Replacement Bushnell Center for the Performing Arts

Project

\$650,000 boiler replacement

Financing

- \$384,000 of replacement financed through 20 year C-PACE assessment.
- \$250,000 covered with grant from Department of Economic and Community Development.

Impact

Annual savings of \$48,000





Case Study: Energy Efficiency Upgrade in Simsbury

Project

- \$675,000 energy efficiency upgrade, including
 - Installation of Air Leakage Improvements
 - High Efficiency lights
 - Occupancy Sensors and Upgraded Energy Management System
 - New Rooftop Units

Financing

Annual savings \$61,000

Impact

18M kBTU saved





Case Study: Solar and Energy Efficiency Upgrade in Middletown

Project

- \$2,535,766 including
 - the installation of air units, variable frequency drives, high efficiency lights, occupancy sensors, air leakage improvements, an upgraded energy management system,
 - and a 260 kW ground-mounted photovoltaic system.

Financing

Energy savings of \$224,272 annually

Impact

- 51M kBTUs saved
- 8.5M kWh clean energy produced





Case Study: Solar Project in Hartford

Project

\$145,000 solar installation

Financing

- ZREC award of \$164.22 / MWh from CL&P,
- With ZREC and energy savings, owner expected to see revenue of \$21,385 per year

Impact

- 1.3M kWh clean
- energy produced





Case Study: Solar Project in Hartford

Project

\$325,000 solar installation

Financing

- ZREC award of \$164.22 / MWh from CL&P,
- With ZREC and energy savings, owner expected to see revenue of \$49,916 per year

Impact

2,8M kWh clean

energy produced







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